Potential Development Strategy for Attraction and Community-based Agrotourism in Lebakmuncang Village

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Abstract. Lebakmuncang is a tourism village in Ciwidey, Bandung, West Java, Indonesia, which has potential for natural and cultural resources supporting agro-tourism development. In recent years there has been a decline in tourist visits. The research objectives were to analyze the agro-tourism potential, to analyze visitor's perceptions of the attractiveness of agro-tourism and agro-tourism development strategies. The research design used descriptive quantitative. Fifty tourists were selected by accidental sampling, and ten informants were selected purposively. Data analysis technique used Likert scale and SWOT matrix. The results showed Lebakmuncang village has variety agricultural commodities, dairy farming, and coffee processing business that have potential to support agro-tourism development; visitors' perceptions of attraction and ancillary services was excellent. Visitors' perception of amenities and accessibility was good. Strategies that can be carried out in developing agro-tourism are: (1) increasing community involvement, (2) adding animal husbandry attractions and coffee processing in tour packages, (3) adding supporting facilities that are not yet available, (4) synchronizing agro-tourism development programs with stakeholders, (5) training human resources in internet technology-based tourism management, (6) partnerships in promotion and marketing with travel agents, (7) improving service quality, (8) creating community-based and sustainable agro-tourism branding, and (9) promotional cooperation with other tourist objects..

1 Introduction

Tourism is an economic and service sector with the highest growth rate globally [1, 2]. The WTTC (World Travel and Tourism Council) report in 2017 shows that tourism accounts for up to 10% of the world's total GDP (Gross Domestic Product). Job creation, one in ten workers, is created due to tourism activities [3].

The current development of tourism trends leads to back to nature [4, 5]. This concept is formed because humans are part of nature, and the natural atmosphere is seen as a suitable place of entertainment to relax from daily routines. One of the tours with a back to nature concept that can be developed in Indonesia is agrotourism, a series of tourism businesses by utilizing agricultural potential as its object with the aim of recreation, additional knowledge, and knowing business relationships in agriculture [6].

Agro-tourism is a diversified tourism product that combines agricultural (agro) and recreational activities in an agricultural environment [7]. Agro-tourism is a small-scale business activity managed by a family or cooperative and developed in rural areas by people who work in agriculture [8]. Agro-tourism is a tourism activity that utilizes agricultural business as a tourist attraction. It aims to expand knowledge, recreational experience, and business relations in agriculture. Through agro-tourism that emphasizes local culture in utilizing land, farmers' income can increase and efforts

to conserve land resources and maintain local culture and technology (indigenous knowledge), which are generally following their natural environmental conditions [9]. Agro-tourism also provides opportunities for tourists to engage in rural recreational activities to broaden their knowledge, recreational experience, and business relations in the agro-sector.

West Java is one of the provinces with many attractive natural tourist destinations, making it the primary destination for domestic and international tourists. One of the West Java areas that offers a variety of agro-tourism potential is the South Bandung tourism area. Lebakmuncang Village is one of the tourist villages established by the Bandung Regency Government in 2011. Moreover, the community manages this tourist village with guidance from the Bandung district culture and tourism office. The uniqueness of the village of Lebakmuncang is a combination of natural and cultural beauty. The tourism concept developed is based on agriculture, environment, and culture. Visitors can enjoy nature's beauty and take part in the community's daily activities to learn about agriculture, art, and culture and enjoy traditional culinary delights. The tourist attractions offered include agricultural education, outdoor activity programs, cultural interactions, culinary tourism activities (education specialties), and homestays.

The tourism industry produces products and services specifically aimed at meeting the needs of

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tourists [10]. Tourism products and services are tourism potential, but other elements form a unity in tourism products, namely accessibility, amenities, and hospitality [11]. Tourists' perception of consuming products and services while tourists visit a destination will be influenced by differences in facilities, tourist attractions, and services in each destination [12]. The three components of tourism products available in a destination can satisfy the needs and desires of tourists [13].

The development of tourism in an area can be seen from the number of tourists visiting these attractions. In the last three years, the number of visitors to Lebakmuncang Tourism Village has fluctuated. In 2017, the number of visitors increased from 566 people in 2016 to 762 people. Meanwhile, in 2018, the number of visitors has decreased to 688 people [14]. This evidence is probably due to the potential for tourist attraction in the village of Lebakmuncang and the development of agro-tourism in other similar areas. Therefore, Lebakmuncang Tourism Village's management needs to know visitors' perceptions to the potential of agro-tourism and carry out appropriate development strategies to increase its existence..

2 Materil and Methods

Lebakmuncang village agro-tourism experiences dynamics in its development, so it is interesting to research. The purpose of this study was to identify the potential of agro-tourism, see the visitor's perception of the attractiveness of agro-tourism, and analyze agro-tourism development strategies in the village of Lebakmuncang. The object of research is the potential attractiveness of agro-tourism and agro-tourism development strategies. The research method used is a case study. The variables studied were the potential attractiveness of agro-tourism, visitor perceptions of agrotourism potential attractiveness, and agro-tourism development strategies.

This study uses primary data and secondary data. Primary data is taken directly through field observations, interviews with visitors using questionnaires, and in-depth interviews with community leaders. Respondents in this study were 50 visitors who were selected by accidental sampling. At the same time, the key informants were selected purposively from 8 agro-tourism managers and community leaders. The data analysis technique was carried out descriptively.

Visitor perceptions were analyzed using a Likert scale, and agro-tourism development strategies were analyzed using SWOT. SWOT analysis uses strengths to overcome weaknesses and take advantage of every opportunity while removing all threats to get various alternative development strategies [15]. The SWOT analysis results provide several alternative strategies that are adopted based on logic to achieve goals [16].

3 Result

3.1 The potential attraction of agro-tourism in the village of Lebakmuncang

Lebakmuncang tourism village is a tourist area located between Geulis and Mount Guruyung, Ciwidey District, Bandung Regency, West Java. Lebakmuncang village tourism activity is categorized as agro-tourism with an agricultural and cultural education orientation. Lebakmuncang tourism object is managed directly by the Lebakmuncang Workers Group (POKJA) and is assisted by the culture and tourism of Bandung Regency. Lebakmuncang rural tourism is at an altitude of $\pm$ 1200 meters above sea level with upland topography and rainfall of 2,150 mm per year and has an average temperature of 18-20 degrees Celsius [17].

Agricultural commodities cultivated by farmers in Lebak Muncang Village are very diverse in horticultural crops and plantation crops. Horticultural commodities grown include onions, tomatoes, cauliflower, chilies, celery, and strawberries. Plantation crops that are cultivated are coffee and tea. There are dairy farming, beef cattle and potato chips agro-industry, coffee and chests, and strawberry jam. Lebak Muncang tourism village offers a variety of agro-tourism, namely farming. Outdoor activity program and cultural education. The potential of Lebakmuncng village agro-tourism is presented in Table 1.

Table 1. The potential attraction of agro-tourism in Lebakmuncang village

Potential tourism	Tourist attraction	Tourism Activity
Agricultural education	Strawberry cultivation, tomato cultivation, vegetable cultivation, dairy cow farming	Earn to cultivate the land, plant and harvest tomatoes and strawberries, and milk the cows
Outdoor activity program	Jungle trekking and cycling around the village	Walking through the hilly area, enjoying the scenery and rural atmosphere
Cultural interaction	Cultural arts performances	Watching jaipongan, pencak silat, lengser, angklung
Education specialties	Learn and enjoy local traditional culinary	Learn to make traditional foods made from local ingredients such as Jenar crackers, crispy mushrooms, sweet potato chopsticks, candied papaya, dodol nuts, etc.

Based on the data in Table 1, the tourist objects that take place in the village of Lebak Muncang are quite

varied. The tour packages offered are agricultural education, outdoor activity program; cultural interactions; and educational specialties [8]. Compared to the existing potential, the tour packages offered are still lacking. The cultivation and processing of coffee and cattle farming have not been packaged and included in the tour package. Coffee processing and animal husbandry can provide attractive environmental and health conservation education for tourists.

3.2 Visitor perceptions of Lebakmuncang Village Agro tourism attraction data

The visitor's perception of agrotourism attractiveness using the components of attraction, amenities, accessibility, and ancillary [19, 13].

Tabel 2. Visitor perceptions of the attractiveness of Lebakmuncang agro-tourism

Component	Indicator	Perception score	Category
Attraction	Beautiful and comfortable rural natural conditions diversity of traditional foods and drinks diversity of farming education	365	very good
Amenities	Availability of parking facilities, public toilets, places of worship, restaurants, performance halls, gazebos, and homestays	845	good
Accessibility	Road conditions, availability of signs and directions as well as an easily accessible location	318	good
Ancillary services	Availability of electricity network, clean water network and internet network	390	very good

Tourism attractiveness and service facilities together affect tourist satisfaction and return visits [20]. The concept of tourist attractions presented by agro-tourism in Lebaknucang village with indicators of

beautiful, beautiful, and clean natural conditions, various special culinary presentations, and educational tourism products were rated very well by visitors with a score of 365. This result is due to the natural environment conditions of Lebakmuncang Village are still natural; traditional has cultural attractions and natural rural area layout architecture. Lebakmuncang tourism village offers educational tour packages, cultural education, and social education.

The visitors' perceptions about the amenities and accessibility showed good categories. Facilities and infrastructure that are not optimally available, limited in number, and less strategic layout are toilets, trash bins, and food stalls. The accessibility observations show that Lebakmuncang Village has a strategic location and is easy to access. Lebakmuncang Village is located in a hilly area with a large agricultural area traversed by uphill, asphalt roads and a width of 5-6 meters. The opening of the Soroja toll highway in 2017 made it easier to access the tourist village of Lebakmuncang, which is about 50 km from the center of Bandung City and can be reached in about one hour. Ancillary services are supporting facilities that help determine the success of the agro-tourism business. Twenty tour guides come from residents. There is a Tourism Information Center that functions as a forum for tourism activities [17]. Electricity, clean water, and internet networks are also available. The visitor's perception of ancillary services shows an outstanding category.

3.3 Lebakmuncang Village Agro-tourism Development Strategy

The alternative formulation of the agro-tourism strategy in Lebakmuncang village was carried out using SWOT analysis. In the SWOT analysis, alternative strategies are divided into four, namely the S-O strategy (strength-opportunities), W-O strategy (weaknesses-opportunities), S-T strategy (strength-threats), W-T strategy (weaknesses-threats) [21]. From the strategy formulation in the SWOT matrix, 9 alternative strategies were produced according to internal and external factors for increasing competitiveness, which can be seen in Table 3.

Table 3. The potential attraction of agro-tourism in Lebakmuncang village

	Strength (S):	Weakness (W):
	1. There are various tourist attractions 2. Beautiful natural scenery 3. Good accessibility 4. Community participation in agro-tourism management	1. Inadequate supporting facilities and infrastructure 2. Promotion is not yet intensive 3. Tour package booking system and tour data collection have not used internet technology 4. Management is not professional
INTERNAL		
EXTERNAL		

	5. There is a large area available for agro-tourism development	
Opportunity (O): 1. Back to nature tourism trend 2. Dairy cattle and coffee cultivation are potential tourist attractions 3. Digital technology that facilitates tourism transactions and promotions 4. The development of a travel agency 5. There is a tourism village development program from the government 6. Strategic location in the tourist area of South Bandung	SO Strategy: 1. Adding dairy farming, cultivation, and coffee agro-industry as tourist attractions in the tour package 2. Optimizing the arrangement of agro-tourism areas	WO Strategy: 1. Complete supporting facilities and infrastructure 2. Synchronization of stakeholder work programs that support agro-tourism development 3. Training on the use of IT in tourism management and marketing 4. Partnering with travel agents in tourism promotion
Threat (T): 1. Competition with other agro-tourism in tourist areas 2. The uniqueness and uniqueness of agro-tourism as competitiveness 3. The awareness of tourists to protect tourist objects	ST Strategy: 1. Building branding as an agro-ecotourism village	WT Strategy: 1. Cooperating with other tourist attractions in promotion 2. Improve the quality of agro-tourism services to increase visitor satisfaction

Based on SWOT analysis listed in Table 2, in general, the main strategies in the development of agro-tourism in Lebak Muncang village are:

1. Increase the diversity of tourist attractions by Adding dairy farming, cultivation, and coffee agro-industry as tourist attractions in the tour package
2. Optimizing the arrangement of the agrotourism area
3. Complete supporting facilities and infrastructure

4. Synchronization of stakeholder programs that support agro-tourism development
5. Training on the use of IT in tourism management and marketing
6. Partnering with travel agents in tourism promotion
7. Cooperating with other tourist attractions in promotion
8. Improve the quality of agro-tourism services to increase visitor satisfaction
9. Building branding as an agro-ecotourism village in order to increase competitiveness and visitor satisfaction.

4 Conclusion

Lebakmuncang tourist village has various agro-tourism attractions. The potential attraction of agro-tourism in Lebakmunvcang Village is the beauty of rural natural atmosphere with the primary commodities of horticulture and animal husbandry and cultural diversity in the form of arts culinary. The potential of agro-tourism is presented in tour packages containing agricultural education (agro-pharmaceutical), trekking, cycling, education on traditional culinary processing, and the arts. Agro-tourism management refers to the concept of tourism-based community empowerment. The perception of visitors to the attractiveness of agro-tourism in Lebakmuncang village shows excellent conditions in the attractions, ancillaries, and amenities.

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