

# Performance model of community food business development in East Nusa Tenggara Province

Reyna Virginia Nona<sup>1\*</sup>, and Maria Helena Carolinda Dua Mea<sup>2</sup>

<sup>1</sup>Economics Development Study Program, Faculty of Economics, Flores University, Indonesia

<sup>2</sup>Management Study Program, Faculty of Economics, Flores University, Indonesia

**Abstract.** Community Food Business Development (PUPM) is one of the Indonesian government's programs to achieve food security. The role of farmers in PUPM are as producers, so they have an important role in realizing food security. This study aims to examine the performance model of PUPM based on the characteristics of production areas, consumption and entrepreneurship in realizing food security in East Nusa Tenggara (NTT) Province according to farmers' perceptions. The sample was 93 farmers, coming from six Gapoktans that act as Community Food Business Institutions (LUPM). The data analysis technique used is descriptive statistics and non-parametric statistics, namely Partial Least Square (PLS). The results show that the PUPM performance model based on farmers' perceptions has not been fully able to realize food security in NTT Province because it has only reached a sufficient level, the aspect of food availability has a very small contribution of 0.01%, while the aspects of access and utilization and stability have been fulfilled. Therefore, to realize food security in NTT through the PUPM performance model, the aspect of food availability needs to be improved and its performance improved.

## 1 Introduction

Food is a basic need of every human being so that the fulfilment of food needs is a manifestation of the fulfilment of the human rights. Food contributes to food security and sustainability, so it is necessary to conduct a comprehensive study related to food, especially for farmers who have a dual role, namely as producers but also as consumers [1, 2].

As a basic human need, the government is obliged to establish a food policy to ensure the fulfilment of food for every society. Government policies related to food are based on the applicable Food Law, namely Law Number 18 of 2012 that is the implementations of food as basic human need must be carried out fairly, equitably, sustainably. Based on the statement in the Act, food security is one of the important things that need to be realized following the mandate of the existing Food Law.

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\* Corresponding author: [reynamayosuku@gmail.com](mailto:reynamayosuku@gmail.com)

Availability, access, utilization, and stability are the focal concern of food security [3]. To achieve food security, the government implements the Community Food Business Development Program (*PUPM*). *PUPM* is expected to be able to fulfil every dimension of food security well for the community. The implementation of *PUPM* activities involves several parties, namely Association of Farmer Groups (*Gapoktan*) which carries out its function as a Community Food Business Institution (*LUPM*) and functions as a producer, Farmers Shop as a distributor, and those who play a role as rice consumers are rice buyers at Farmer Stores which are low-income people.

Farmers as producers are an important aspect in realizing food security. This is because farmers in addition to acting as producers but also as consumers. The ever changing seasons will influence the food availability [4]. Farmers also play a role in providing food for the community and raw materials for the food processing industry [5]. However, the low purchasing power of farmers is one of the factors causing the problem of farmers' inability to provide food for their households [6].

NTT Province is one of the provinces that still have food security problems [7] and food insecurity problems [8]. The *PUPM* activity, which is an effort by the Indonesian government to achieve food security by involving farmers, consumers and business actors, has only been able to fulfill the dimensions of food access and price stability, but the dimensions of food availability have not been fulfilled [9]. In order to overcome the food security problems, the policies carried out in each region need to be adjusted to the characteristics of each region, so that they are right on target [10].

Based on the description that has been stated, it is clear that farmers have the important role as food producers, especially staple food, namely rice. This research's objective is examine the performance model of *PUPM* based on the perception of rice farmers in order to realize food security in the Province of NTT. The novelty of this research is the result of a study of the *PUPM* performance model focused on the perceptions of rice farmers in NTT, while the same research has been carried out by [9], but this study focuses not only on the perceptions of farmers but also based on perceptions of consumers, and business actors where the analysis of the performance model is based on a diverse sample of farmers, consumers and business actors and the analysis is carried out jointly with a total of 219 respondents. The results of the study of *PUPM* performance model are specifically focused on studies based on farmers' perceptions because it is based on the concept that farmers have a dual role, both as food producers and food consumers, so that if the food needs of farmers are fulfilled, it is also hoped that their food production must also be can fulfill the needs of the community. Thus this research is useful for the government as policy makers, *Gapoktan* and business actors in the food sector, especially rice.

## **2. Research method**

### **2.1 Research site**

This study focused on six *Gapoktans* in six districts designated by the government to carry out their role as *LUPM*, namely the Tunmuni *Gapoktan* in Kupang, Roda Mandiri in North Central Timor, Eka Tua in Southwest Sumba, Sinar Usaha in West Manggarai, Rentung in Manggarai and Ine Pare in Ende. *Gapoktan* which acts as *LUPM* are located on three major islands in NTT, namely Sumba, Timor and Flores.

## **2.2 Size of sample and respondents**

The population consists of 1263 rice farmers in six Gapoktans. The number of samples was determined using the formulation of Slovin Theory (Sevila, et al 2007) so that a sample of 93 farmers was obtained and the distribution in each Gapoktan was carried out proportionally.

## **2.3 Analysis method**

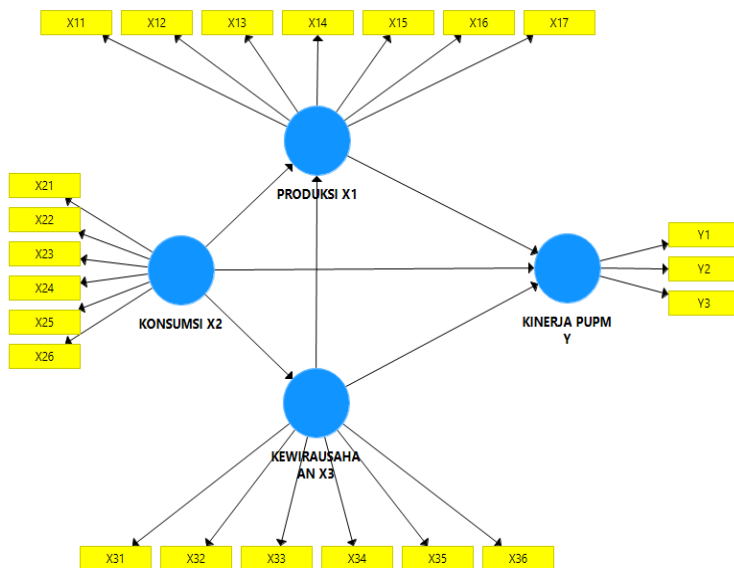
The indicators of the research variables are used to measure the variables which are arranged according to the research objectives. Table 1 describes the variables, indicators, parameters and measurements used in this study.

**Table 1.** Research variables, indicators, parameters and measurements

<b>Variabel</b>	<b>Indicator</b>	<b>Parameter</b>	<b>Measurement</b>
Characteristics of production area (X1)	1. Land area (X11)	Land area (m <sup>2</sup> )	Score
	2. Productivity (X12)	Comparison of total production with land area (tons/ha)	Score
	3. Quantity of production sold (X13)	1) Whole production is sold, Part of the production is sold, 2) Whole production for own consumption	Score
	4. Cropping pattern	1) Number of plantings in a year, 2) Cropping pattern	Score
	5. Capital	1) Business Scale, 2) Kinds of commodities, 3) Availability of credit	Score
	6. Labor	1) Quantity, 2) Age, 3) Gender, 4) Status (fixes/rented)	Score
	7. Management	1) Planning, 2) Organizing, 3) Implementation, 4) Evaluation	Score
Characteristics of consumption (X2)	1. Product (X21)	1) Taste, 2) Color, 3) Fragrance, 4) Place, 5) Texture, 6) Health benefits	Score
	2. Source of product consumed (X22)	1) All sourced from own production, 2) Partly sourced from own production, 3) All sources from buying products (other rice)	Score
	3. Price (X23)	1) Affordable, 2) According to quality	Score
	4. Place (X24)	1) Easy to get, 2) Strategic location	Score
	5. Private (X25)	1) Habit, 2) Frequency, 3) Education and 4) knowledge	Score
	6. Motivation (X26).	1) Fulfill basic needs, 2) Household food reserves, 3) Get profit	Score
Characteristics of entrepreneurship (X3)	1. Confident (X31)	1) Persistence, 2) Independence, 3) Good personality, 4) Think optimistically	Score
	2. Task and result oriented (X32)	1) The need for achievement, 2) Profit oriented, 3) Diligent and steadfast, 4) Determination hard work and motivation, 5) Energetic, 6) Full of initiative	Score
	3. Dare to take risk (X33)	1) Able to speculate, 2) Like to take risk, 3) Likes challenges	Score
	4. Leadership (X34)	1) Able to take initiative, 2) Able to work together, 3) Easy to get along, 4) Respond to suggestions and criticism, 5) Great desire to achieve results, 6) Able to influence others	Score
	5. Originality (X35)	1) Innovative, 2) Creative, 3) Flexible, 4) Many sources, 5) Versatile, 6) Knowing a lot	Score
	6. Future oriented (X36)	1) Have a vision, Not satisfied quickly, 2) Develop and evaluate yourself	Score
PUPM Performance (Y)	1. Increasing the success of farming (Y1)	1) Production increase, 2) Increase income	Score
	2. Ease of consumers accessing rice at an affordable price (Y2)	Basic needs (rice) are met	Score
	3. Increasing Gapoktan and TTI business profits (Y3)	1) Increasing business scale, 2) Gaining consumer trust	Score

The data is analyzed technique used in this study is descriptive statistical analysis and non-parametric statistics, namely data analysis techniques that use a variance-based approach or known as Partial Least Square (PLS). PLS is a variant-based structural equation analysis method that may test the measurement model as well as the model itself at the same time. This study uses PLS analysis because it can predict the model for theory development.

The PUPM performance model based on the perception of rice farmers using PLS is shown in Figure 1.



**Fig. 1.** Empirical Model of PUPM Performance Based on the Perception of Rice Farmers

### 3 Result and discussion

#### 3.1 Characteristics of rice farmers in East Nusa Tenggara

Characteristics of rice farmers in East Nusa Tenggara (NTT) can be presented in Table 2.

**Table 2.** Characteristics of rice farmers in NTT

Component	Characteristics	Number of People	Percentage (%)
Gender	Male	84	90,32
	Female	9	9,68
Land Area	<0,5	19	20
	0,5-1	60	64
	>1	15	16
Cropping Pattern	Paddy-paddy	75	80,65
	Paddy-palawija-paddy	18	19,35
Planting Time	One time	5	5,38
	twice	88	94,62
Age	17-25	6	6,45
	26-45	60	64,52
	46-55	24	25,81
	>56	3	3,23
Education	Primary School	36	38,71
	Junior High School	29	31,11
	Senior High School	28	30,18
The number of dependents	0-2	35	37,63
	3-5	49	52,69
	6-7	9	9,68
Land ownership status	Own Land	81	87,10
	Cultivator	12	12,90

Source: Analysis results, 2018

Based on the data in Table 2, it can be seen that rice farmers in NTT need to optimize land use properly to provide for the food needs of the farmers' families. The number of dependents of the farmer's family is one of the factors that influence the food needs of the farmer's household, although the productive age of the rice farmer and land ownership can be factors that support the success of rice farming activities.

### 3.2 Validity and reliability test

A valid instrument is the right instrument to measure something which is done by correlating the score of the instrument item with the total score of all question items. If in the validity test the coefficient value is more than 0.3, then the question or statement in the instrument is declared valid. While reliability is useful to see consistency. A good reliability coefficient value is if it gives Cronbach's alpha value above 0.6.

The validity test result indicated that, of the research instrument on the respondents of rice farmers, it is known that the correlation coefficient value for each question indicator is a strong construct because it has a correlation coefficient appropriate value of  $> 0,3$ . Thus the measuring instrument used in this study has met validity as an instrument.

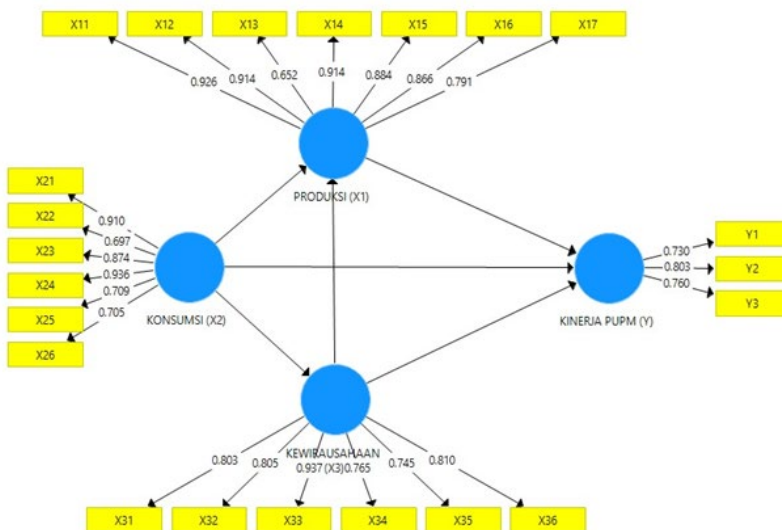
The results of the reliability test of the research instrument on the respondents of rice farmers showed that the value Cronbach's Alpha  $> 0,6$  so that the variables of Characteristics of Production Areas (X1), Consumption (X2), Entrepreneurship (X3), and PUPM Performance (Y) were acceptable with a reliability value level of 0.650. -0,936.

### 3.3 Evaluation of the measurement model (outer model)

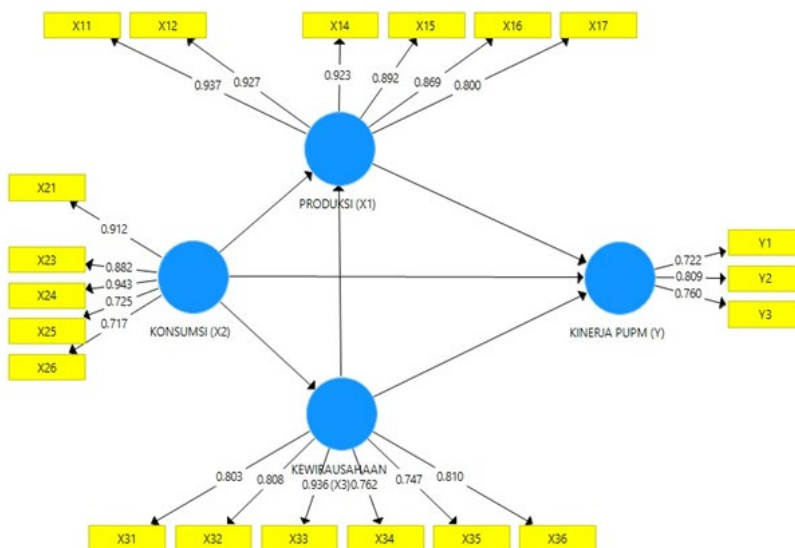
Evaluation of the measurement model (outer model) was carried out on a model based on the perceptions of rice farmers. This study has four latent variables, namely the characteristics of the production area (X1), consumption characteristics (X2),

entrepreneurial characteristics (X3), and *PUPM* performance (Y). Because the measurement model used reflective indicators, the convergent and discriminant validity of the indicators, as well as the composite reliability because the measurement model used uses reflective indicators.

Based on Figure 1, it appears that the indicator of the number of products sold (X13) outer loading 0.652 and the source of the product consumed (X22) outer loading 0.697 are invalid indicators, because outer loading  $< 0.700$  [11, 12]. The indicator is removed from the model and the outer model is tested again and the results are shown in Figure 2.



**Fig. 2** Testing the router model based on the perceptions of rice farmers



**Fig. 3** Testing the router model based on the perceptions of rice farmers after being corrected

Based on the information in Figure 2, it is known that the results of the calculate of the perceptions of rice farmers on production characteristics, all indicators used are valid indicators because the outer loading is  $> 0.700$ . Likewise, the indicators used to measure the

perceptions of rice farmers on the characteristics of consumption, entrepreneurship, and performance of *PUPM*.

Evaluation of the discriminant validity of the measurement model with the reflection indicator in this study used the value of cross loading, average variance extracted (AVE), and the square root of average variance extracted (roots A V E). The discriminant validity of the measurement model is assessed based on the measurement of cross-loading with the construct. The cross-loading value is said to be valid if the construct correlation with the measurement subject for each indicator is greater than the other constructs and the value is > 0.700 [11, 12]. Latent constructs can predict indicators better than other constructs. AVE and the root of AVE are indicators that are used to explain that the indicators used can explain the variables that are formed than other indicators. If the AVE root value of each latent variable is greater than the AVE value of the latent variable, then the instrument variable is also said to be a valid discriminant. Discriminant validity testing can be explained as follows:

1) *Cross loading*

The results of the calculation of cross-loading for the constructs of the characteristics of production, consumption, and entrepreneurship areas show that the cross-loading value on all indicators is > 0.700 so that all indicators used are said to be discriminant valid.

2) *Average variance extracted (AVE) and an r AVE.*

The results of the calculation of the AVE and root values on the variable characteristics of the production area, consumption, entrepreneurship, and performance of the *PUPM* show that they are above the tolerance limit value of 0.500 so that the instrument for each variable is said to be valid discriminant [11, 12].

Table 3 shows the AVE Value and AVE Root of the research variables based on the perceptions of rice farmers.

**Table 3.** The value of AVE and the AVE root of the research variables was based on the perceptions of rice farmers

Variable	AVE	AVE Root	Information
Characteristics of Production Areas (X1)	0,797	0,893	Valid
Consumption Characteristics (X2)	0,708	0,841	Valid
Entrepreneurial Characteristics (X3)	0,661	0,813	Valid
<i>PUPM</i> Performance (Y)	0,584	0,764	Valid

Source: Analysis results, 2018

The reliability test of a construct with reflective indicators is carried out using composite reliability and Cronbach's Alpha. The value of composite reliability and Cronbach's Alpha is said to be good if the value is > 0.60 and shows that discriminant validity has been achieved [11, 12]. The results of testing the composite reliability and Cronbach's Alpha measurement model of this study show that all the variables tested are reliable so that the latent variables used have good composite reliability and have high-reliability values. All instruments of rice farmers' perceptions of the characteristics of the production area, consumption, entrepreneurship, and performance of *PUPM* used in this study have met the criteria or are feasible to be used in the measurement of all latent variables and can then be used to evaluate inner models or evaluation of structural models. Table 4 shows the value of composite reliability and Cronbach's alpha research variables based on the perceptions of rice farmers.



**Table 4.** The value of composite reliability and Cronbach's alpha research variables was based on the perceptions of rice farmers

Variable	Composite reliability	Cronbach's Alpha	Information
Characteristics of Production Areas (X1)	0,959	0,948	Reliable
Consumption Characteristics (X2)	0,923	0,893	Reliable
Entrepreneurial Characteristics (X3)	0,921	0,900	Reliable
PUPM Performance (Y)	0,808	0,650	Reliable

Source: Analysis results, 2018

### 3.4 Evaluation of the structural model (inner model)

The evaluation of the structural model (inner model) aims to see the relationship between the latent construct (causal path) and the estimated result of the path parameter coefficient and its significance level to test the predetermined hypothesis. The structural model of this study was analysed using bootstrapping techniques and evaluated by paying attention to the R-square value ( $R^2$ ) obtained from the goodness of fit model test and the Q-Square ( $Q^2$ ) value from the predictive relevance model test. The value of  $Q^2$  is based on the coefficient of determination ( $R^2$ ) of all endogenous variables which aims to measure how well the observed value is generated by the model. The quantity of  $Q^2$  has a value with a range of  $0 < Q^2 < 1$ , the closer to the value of 1, the better the model [11, 12].

The results of the analysis of the coefficient of determination ( $R^2$ ) of the structural model based on the perceptions of rice farmers are depicted in Table 5. The variable characteristics of the production area can be explained by the consumption and entrepreneurial characteristics variables of 0.235 or 23.5%, while the rest is explained by other factors not examined. The entrepreneurial characteristics variable can be explained by the consumption characteristic variable of 0.173 or 17.3%, while the rest is explained by other factors not examined. PUPM performance variables can be explained by the characteristics of the production area, consumption, and entrepreneurship variables of 0.514 or 51.4%, while the rest is explained by other factors not examined. Based on the results of the analysis, the  $R^2$  value is 0.514 and according to Ghozali (2008), this value is classified as a moderate or sufficient model, thus the characteristics of the production, consumption and entrepreneurship area variables are moderately able to explain the performance of PUPM.

**Table 5.** The coefficient of determination is based on the perceptions of rice farmers

Influence	Toward	R Square
Consumption Characteristics (X2) Entrepreneurship Characteristics (X3)	Characteristics of Production Area (X1)	0,235
Consumption Characteristics (X2)	Entrepreneurship Characteristics (X3)	0,173
Characteristics of Production Area (X1) Consumption Characteristics (X2) Entrepreneurship Characteristics (X3)	PUPM Performance (Y)	0,514

Source: Analysis results, 2018

Based on the value of the coefficient of determination ( $R^2$ ) of the endogenous variable PUPM Performance (Y), the  $Q^2$  value can be calculated as follows:

$$\begin{aligned}
 Q^2 &= 1 - (1 - R^2) \\
 &= 1 - (1 - 0.514) \\
 &= 0.514
 \end{aligned}$$

After obtaining a  $Q^2$  value of 0.514, the structural model based on the perceptions of rice farmers shows acceptable suitability and has a strong predictive relevance, because the

value is  $> 0.35$  [11, 12]. This means that the latent variables in the structural model can predict the model well and can be used to test the hypothesis of this study.

Based on the results of the structural model analysis, hypothesis testing can be carried out by looking at the estimated value of the path coefficient and the significant critical point value at the 95% confidence level or the significant probability value (p-value)  $< 5\%$  (0.05) and with the t-statistic value.  $> t$ -table which is 1.662, then the proposed hypothesis can be accepted.

The results of the path coefficient and hypothesis testing can be seen in Table 6 and Figure 3. Based on the results of the analysis, it can be seen that the three exogenous variables, namely the characteristics of the production area (X1), consumption (X2), and entrepreneurship (X3) have a positive path coefficient value and have a t-value. –statistics  $> 1.662$  and p-value  $< 0.05$  for endogenous variables, namely *PUPM* performance. These three variables have a direct and significant effect on the *PUPM* performance variable (Y).

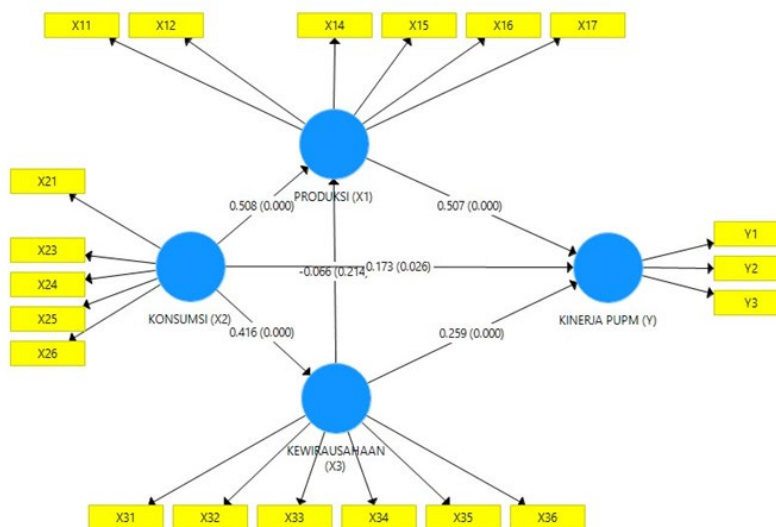
**Table 6.** The path coefficient, t-statistic, and p-value of the structural model are based on the perceptions of rice farmers

Influence	Toward	Path Coefficient	t stat (1,662)	p value (0,05)	Information
Characteristics of Production Area (X1)	<i>PUPM</i> Performance (Y)	0,507	6,078	0,000	Sig
Consumption Characteristics (X2)	<i>PUPM</i> Performance (Y)	0,173	1,943	0,000	Sig
Entrepreneurship Characteristics (X3)	<i>PUPM</i> Performance (Y)	0,259	3,429	0,001	Sig
Consumption Characteristics (X2)	Characteristics of Production Area (X1)	0,508	6,916	0,000	Sig
Consumption Characteristics (X2)	Entrepreneurship Characteristics (X3)	0,416	5,275	0,000	Sig
Entrepreneurship Characteristics (X3)	Characteristics of Production Area (X1)	-0,066	0,793	0,562	Not Sig

Source: Analysis results, 2018

The analysis results also show the relationship between the three exogenous variables, it can be seen that the consumption characteristic variable (X2) has a direct and significant effect on the production area characteristic variable (X1) where the t-statistic value =  $6.916 > 1,662$  and p-value =  $0.000 < 0.05$ . The consumption characteristics variable (X2) has a direct and significant effect on the entrepreneurial characteristics variable (X3), where the t-statistic value =  $5,276 > 1,662$  and p-value =  $0,000 < 0.05$ . The entrepreneurial characteristics variable (X3) has no direct and insignificant effect on the production area characteristic variable (X1) because it has a negative path coefficient value and has a t-statistic value =  $0.793 < 1.662$  and p-value =  $0.562 > 0.05$ .

The results of the path coefficient analysis, t-statistical critical point value, and p-value also aim to answer the proposed hypothesis. The results of the structural model analysis based on the perceptions of rice farmers show empirically strong evidence to accept the proposed hypothesis, namely the characteristics of the production area, consumption and entrepreneurship simultaneously affect the performance of *PUPM* in NTT Province.



**Fig. 4** The path coefficient and p-value of the structural model are based on perceptions of rice farmers

*PUPM*'s good performance can realize community food security. Based on the data in Table 7, it is known that the role of *PUPM* is still very small, namely, only 0.01% of the rice consumption needs in NTT in 2017 in meeting the aspect of food availability. Based on the aspects of access and benefits of food, 99.18% of rice from *PUPM* can be accessed and utilized by low-income people. Based on the stability aspect, it is known that there is a small gap between the market price and the price at TTI, which is IDR 1,100. Thus, the existing *PUPM* performance model has been able to realize regional food security in NTT from the aspects of access, utilization, and price stability of the food, while the aspect of availability plays a very small role.

**Table 7.** NTT Food Security Data

Availability aspect	Value
Rice production	1.090.821-ton GBK
Convert to the amount of rice	65% $\times$ 1.090.821ton=706.683,65 ton
Rice Consumption Average	113 kg/capita/year
Population	5.203.500 people
The need for rice consumption	113 $\times$ 5.203.500=587.995.500 kg/year or 587.995,50 ton.
The amount of rice distributed by <i>PUPM</i>	57.754:587.995.500=0,01%
<b>Access and Utilization Aspects</b>	
The amount purchased by <i>Gapoktan</i> from farmers	57.754 kg
The amount that goes to TTI	57.282 kg (99, 18%)
Amount sold directly to Public	472 kg (0, 82%)
<b>Stability Aspects</b>	
The price of rice at harvest at the farm level	Rp 9.000/kg
Post-harvest rice prices	Rp 9.500–Rp 10.000
The difference in price at harvest and post-harvest	Rp 500–Rp 1.000
The price of rice at TTI	Rp 7.900
The difference between the market price and the price at TTI	Rp 1.100

Source: Secondary data processed, 2018.

## 4 Conclusion

Based on the results of the analysis and discussion, it can be concluded that the PUPM performance model based on the perceptions of producer has not been fully able to realize food security in Province of NTT because it has only reached a sufficient level ( $R^2 = 0.514$ ). Aspects of food availability has a very small contribution, namely 0.01%. Aspects of access and utilization, it is found out that 99.18% of rice from Gapoktan has been distributed to TTI to meet consumer needs, thus fulfilling aspects of access and utilization. Aspects of stability, it appears that the price difference in the market with the price in TTI is not large so that it fulfills the price stability aspect. Therefore, to realize food security in NTT Province through the PUPM performance model, the aspect of food availability needs to be improved and its performance is enhanced

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