Factors affecting the quality of human capital in industrial cities of Russia

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Abstract. The study tests the hypothesis that in order to develop industrial enterprises in the modern realities of the BANI-world (brittle, anxious, nonlinear, incomprehensible: fragile, disturbing, nonlinear, incomprehensible) it is of high importance to understand the influence of the social context and assess it in the correct manner. To reach new heights of development, not only direct investments in people's education are needed, but also indirect ones, i.e., in creating favourable living conditions. The purpose of this work is to identify the factors that are the target of indirect investments affecting the quality of human capital in industrial cities of Russia.

Key words: Human capital; Industry; Fuel and energy sector.

1 Introduction

In an ever-changing world, it is very important for companies to have a foothold. The main support of this is the company's capital. With the transition to digital technologies, human capital is becoming increasingly important for enterprises. Human capital is a complex system. It consists of such characteristics as people's abilities, their knowledge, experience, skills and abilities. Also, it is worth noting such factors as health and standard of living. People are generators of ideas and new technologies.

The fuel and energy complex (fuel and energy complex) is also a complex intersectoral system for the extraction, production and transportation of fuel and energy, as well as for their distribution and use. The development of the fuel and energy sector depends on the scale and technical and economic indicators of public production, primarily industry. The fuel and energy sector is one of the main employers in Russia: there are more than 200 large companies and more than 2 million employees in the fuel and energy sector. The fuel and energy complex is the basis for the development of the Russian economy: it is an instrument of domestic and foreign policy, 20% of GDP, more than 40% of budget revenues to the treasury and 50% of Russia's exports.

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The correlation of these two systems carries with it the possibility of enormous
development and transition to a new level of development of both the fuel and energy
complex and the economy of the country as a whole, as well as the construction of a new
system that takes into account current ESG factors and the implementation of the federal
project "Digital Energy", which includes the transformation of the energy infrastructure of
the Russian Federation through the introduction of digital technologies and platform
solutions to improve its efficiency and security.

Human capital has been studied for many years, and numerous publications have been
devoted to its assessment. At the same time, the question of filling the very concept of
"human capital" remains open. For the fuel and energy sector, the territorial availability of
qualified personnel, potentially capable of working and developing this industry, is
important. Very often, fuel and energy companies are located in unfavourable
territories for living. The question of the ratio of environmental factors for human capital in this case is
one of the main ones.

2 Methods

In the course of the research, the method of analysing literature and quantitative data was
used. Russian and foreign studies were analysed, selected according to the following
keywords: "human capital assessment", "methods of human capital assessment",
"approaches to the definition of human capital". Quantitative data on the population were
taken from the website of the Federal State Statistics Service (rosstat.gov.ru), data on the
environmental rating of industrial cities in Russia from the website www.domofond.ru
(Environmental rating of 200 Russian cities for 2019).

According to the Human Capital Index published by the World Bank, Russia ranks 41st
out of 174 countries in the world [1]. This indicator is provided mainly due to the well-
established accessible educational system.

The study of human capital was initiated by Schultz [2] and Becker [3]. They laid the
foundations of the theory of human capital. In recent years, many scientists have continued
their research [4-9]. Scientists consider in their research the importance of human capital
for economic growth: within individual enterprises and within the region. Currently,
"human capital" is a recognized economic category.

Within the framework of this study, we will focus on the following definition: "Human
capital is a set of intelligence, skills and experience that give an organization its destructive
character. The human elements of an organization are able to learn, change, innovate and
provide a creative impulse that, with proper motivation, can ensure the long-term survival
of the organization"[10, 11].

An analysis of the literature has shown that despite long and comprehensive studies of
human capital, there is no conceptual unity among scientists. This is especially evident
when considering the economy from different points of view. From one point of view,
human capital is defined as the sum of potential income [12, 13]. From another point of
view, human capital consists of the totality of the costs of a person's education, his health,
the time spent on acquiring skills and abilities, as well as the ability to accumulate
information and process it later [14, 15].
Fig. 1. The scheme of formation of human capital, its components and the benefits provided by it.

In addition to wealth creation, people also need healthcare, recreation, social media, education, skills training and other support activities. The availability of these services depends on the investment. Some of these activities are the main components of the household economy and the modern economy [16-20], while others cause serious public concern [21-23], such as healthcare. In the conditions of COVID-19, safe, convenient and well-equipped medical institutions are more favourable for people's lives [24], and countries and regions are more favourable for supporting their growth. However, there is a shortage of investments in schools and medical institutions that directly serve human development. Very often, the government is caught between concern for public welfare and economic returns. According to Marshall [25], "the most valuable of all capital is the capital invested in people." There is an urgent need to consider investments in human development and new ideas in order to understand the spatial consequences of people and economic relations [26].

Human capital is evaluated by various methods. This is stated in the research [14, 27-30]. It is important for industrial enterprises to have data on potential employees. Studies [31-34] talk about the possibility of assessing human capital both at the enterprise level and at the regional level. It is assumed that the existing internal mobility of the population will make up for the lack of employees in a particular territory.

It is also important to note the dependence of the evaluation method on the interpretation of the concept of "human capital" [35].

3 Results

In the process of analysing the literature, it was noted that research pays little attention to the criteria for the qualitative development of human capital [36-38]. Many studies describe quantitative and cost estimates [27, 28, 35]. If we consider the overall development of a
certain territory, for example, an industrial city, it is necessary to take into account the factors affecting the "human capital" when creating a strategy for the development of the territory. There is a study that considers the possibility of using the municipal budget as a tool for the development of "human capital". At the municipal level, the possibility of interaction between enterprises, authorities and trade unions is more realistic [39]. We believe that this interaction is able to conduct an intra-city checkup of factors affecting the development of human capital. As well as to organize conditions to meet the needs of industrial enterprises and the needs of the population.

We propose a list of the main factors influencing the development of human capital (Table 1).

**Table 1.** Factors influencing the development of human capital within an industrial city.

<table>
<thead>
<tr>
<th>Factor</th>
<th>Decoding</th>
<th>Safety measures</th>
</tr>
</thead>
<tbody>
<tr>
<td>Economic conditions: recession or a period of high inflation</td>
<td>Job cuts in difficult times or a decrease in the purchasing power of the population</td>
<td>Development of an active database of jobs</td>
</tr>
<tr>
<td></td>
<td></td>
<td>Development of trade relations</td>
</tr>
<tr>
<td></td>
<td></td>
<td>Tracking the ratio of the level of inflation and the level of wages</td>
</tr>
<tr>
<td>Digitalization of production processes</td>
<td>Improving the efficiency and productivity of employees</td>
<td></td>
</tr>
<tr>
<td></td>
<td>Reduction of jobs automated by new technologies</td>
<td>Development of the education system</td>
</tr>
<tr>
<td>Environmental and social problems</td>
<td>Environmental well-being in the city</td>
<td>Development of control functions of environmental committees</td>
</tr>
<tr>
<td></td>
<td>Safety precautions within the company</td>
<td>Carrying out preventive measures within enterprises</td>
</tr>
<tr>
<td>Changes in legislation</td>
<td>The development of labor legislation in terms of guarantees of benefits, compensation and labor protection at industrial enterprises and the organization of work in a difficult climate</td>
<td>Preservation of benefits and compensations already available in legislation, development and development of preventive and incentive measures within the city.</td>
</tr>
</tbody>
</table>

The factors presented in table 1 are external to the industrial enterprise, but these factors are internal to the industrial city. Understanding the sensitivity of human capital to changes in environmental parameters is important for decision makers. In the industrial sector, the speed of decision-making is a rather laborious process: it is necessary to take into account the colossal amount of information, which is due to the specifics of the activities of enterprises and products [40]. For smooth operation, high-quality personnel are needed both for management and for the production process. By identifying vulnerabilities, stakeholders will be able to develop strategies to mitigate the negative impact of external changes on the dynamics of human capital. Also, these strategies will allow you to benefit from the positive changes from attracting and retaining talent in the city. The high-quality personnel potential formed around a large industrial enterprise will have a direct impact on the level of culture of the population as a whole.
Table 2. The ratio of the ecological rating of industrial cities in Russia with the population.

<table>
<thead>
<tr>
<th>Position in 2019</th>
<th>Grade in 2018</th>
<th>Grade in 2019</th>
<th>City</th>
<th>Population size</th>
<th>Industries in the territory</th>
</tr>
</thead>
<tbody>
<tr>
<td>30</td>
<td>7.1</td>
<td>7.6</td>
<td>Tyumen</td>
<td>855 618</td>
<td>Oil and gas industry, mechanical engineering, metallurgy and food production</td>
</tr>
<tr>
<td>62</td>
<td>6.6</td>
<td>7</td>
<td>Neftekamsk</td>
<td>133 300</td>
<td>Mechanical engineering, fuel, oil industry, electric power industry, light and textile industry, food and processing industry</td>
</tr>
<tr>
<td>84</td>
<td>6.8</td>
<td>6.8</td>
<td>Perm</td>
<td>1 027 153</td>
<td>Electric power and fuel industry, heavy machinery</td>
</tr>
<tr>
<td>92</td>
<td>7.2</td>
<td>6.7</td>
<td>Surgut</td>
<td>406 938</td>
<td>Oil production, oil industry, electric power industry</td>
</tr>
<tr>
<td>105</td>
<td>6.2</td>
<td>6.6</td>
<td>Ufa</td>
<td>1 157 994</td>
<td>Oil production, oil refining, petrochemical and chemical industry, oil and gas transportation, metallurgy</td>
</tr>
<tr>
<td>115</td>
<td>7.1</td>
<td>6.4</td>
<td>Nizhnevartovsk</td>
<td>287 095</td>
<td>Production of oil and associated petroleum gas, mechanical engineering and instrumentation, production of building materials</td>
</tr>
<tr>
<td>117</td>
<td>6.5</td>
<td>6.4</td>
<td>Ekaterinburg</td>
<td>1 539 371</td>
<td>Metallurgy, instrument making, optical and mechanical industry, heavy machinery, printing industry, light and food industry, heat and electric power industry</td>
</tr>
<tr>
<td>156</td>
<td>5.9</td>
<td>5.5</td>
<td>Novy Urengoy</td>
<td>106 764</td>
<td>Gas production industry</td>
</tr>
<tr>
<td>191</td>
<td>4.5</td>
<td>3.9</td>
<td>Leninsk-Kuznetsky</td>
<td>90 412</td>
<td>Coal industry, mechanical engineering, chemical industry, food industry and production of building materials</td>
</tr>
<tr>
<td>192</td>
<td>—</td>
<td>3.9</td>
<td>Novokuibyshevsk</td>
<td>97 163</td>
<td>Oil refining, production of petrochemical products, production of catalysts for oil refining and petrochemistry</td>
</tr>
<tr>
<td>193</td>
<td>3.4</td>
<td>3.9</td>
<td>Klin</td>
<td>88 525</td>
<td>Glass industry, food industry, construction materials production, chemical industry, light and textile industry, pulp and paper industry</td>
</tr>
<tr>
<td>194</td>
<td>5.2</td>
<td>3.9</td>
<td>Prokopyevsk</td>
<td>174 859</td>
<td>Coal industry, machine building, light and food industry</td>
</tr>
<tr>
<td>195</td>
<td>5.3</td>
<td>3.9</td>
<td>Pervouralsk</td>
<td>112 860</td>
<td>Ferrous metallurgy, mechanical engineering, metalworking, chemical and food industry</td>
</tr>
<tr>
<td>196</td>
<td>—</td>
<td>3.6</td>
<td>Yakutsk</td>
<td>361 154</td>
<td>Fuel and energy complex, food industry, diamond cutting production, production of building materials, metalworking industry</td>
</tr>
<tr>
<td>197</td>
<td>4.7</td>
<td>3.6</td>
<td>Vorkuta</td>
<td>56 389</td>
<td>Coal industry and electric power industry</td>
</tr>
<tr>
<td>198</td>
<td>—</td>
<td>3.4</td>
<td>Belovo</td>
<td>67 950</td>
<td>Coal industry, production of equipment for the construction, woodworking, furniture and advertising industries</td>
</tr>
<tr>
<td>199</td>
<td>3.8</td>
<td>2.7</td>
<td>Kiselevsk</td>
<td>81 887</td>
<td>Coal industry</td>
</tr>
<tr>
<td>200</td>
<td>2.5</td>
<td>1.9</td>
<td>Norilsk</td>
<td>174 747</td>
<td>Mining, non-ferrous metallurgy, energy, construction production, food production</td>
</tr>
</tbody>
</table>

One of the illustrative examples of the use of city power is the ecological state of the city. For a comfortable and healthy life, a person needs an optimal environment.
characterized by the natural state of nature. Industrial cities are always classified as the most polluted cities. Table 2 presents data on some cities in Russia, mainly with fuel and energy companies: environmental rating of these cities, types of industry in these cities and population. The presented list is formed in an expert way, but even with a superficial analysis, it can be seen that 80% of the total population of cities from Table 1 live in the first seven cities with the best indicators for environmental rating. This indicates the importance of this factor for the development of human capital within the city.

4 Discussion

The presented factors correlate with the majority of studies available on the assessment of human capital. We believe it is necessary in subsequent studies to create a platform basis for calculations by considering additional basic categories.

To analyse the interrelationships between various factors affecting the quality and development of human capital in industrial cities, it is necessary to develop indicators for evaluating the following criteria: the quality and accessibility of technical and vocational education programs, the compliance of these programs with the changing requirements of the sector and the effectiveness of training programs for existing workers in sector, the unemployment rate, local initiatives for economic development and the presence of other industries.

The analysis of these categories will help to gain a more complete understanding of the dynamics of human capital in industrial cities of Russia and serve as the basis for strategies to improve the quality and development of human capital in the industrial sector, including in the fuel and energy sector. This concept will help policy makers and industry leaders identify areas for improvement and prioritize investments in education, training, ecology, urban well-being, technology and sustainable development.

5 Conclusion

The main result of this study is the identification of external factors affecting human capital and its development, which are the purpose of indirect investments. Financing and paying attention to these factors will create an environment for the development of people with the qualities, knowledge and skills necessary for the development of enterprises of the fuel and energy complex. Based on the identified factors, directions for further research will be developed. At the next stage of the study, the factors will be considered on the example of cities where enterprises of the fuel and energy complex are located. It is planned that the relationship of human capital with factors will be confirmed. Recommendations on the development of the identified factors were also developed.

The assessment and the possibility of adjusting human capital is the most important task for the fuel and energy complex. This will help identify the strengths and weaknesses of the company's staff and develop strategies for attracting, developing and retaining talented employees.

Thus, this study recommends intensive efforts to develop a platform of indicators to create a comprehensive human capital assessment system for different levels: enterprise, city, region.

Moreover, according to the results of the study, it is recommended to develop the interaction of authorities, representatives of fuel and energy complexes, environmental committees and representatives of educational organizations. This cooperation will make it possible to comprehensively identify existing problems within the industrial city.
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